

MEMORANDUM FOR: Mr. Helms

The attached is a product of a number of people. Colonel White has not seen these papers. The deadline for submission is 31 January 1969.

Request two signatures.

[Redacted]

R. L. Bannerman

24 Jan. 69
(DATE)

STATINTL

FORM NO. 101 REPLACES FORM 10-101
1 AUG 54 WHICH MAY BE USED.

(47)

STATINTL

STATINTL

TRANSMITTAL SLIP		DATE 27 January 1969
TO: [Redacted]		
ROOM NO.	BUILDING	
REMARKS: [Redacted]		
<p>All copies are attached--including the DCI record copies.</p> <p>After the letter has been dated would your girls kindly fan out the copies, including the DD/S one attached.</p> <p>Thank you.</p> <p>Miriam</p>		
FROM: O-DD/S		
ROOM NO.	BUILDING	EXTENSION

FORM NO. 241
1 FEB 55

REPLACES FORM 36-B
WHICH MAY BE USED.

(47)

It's a long way from the Philippine Scouts of pre-Pearl Harbor days to the top managerial post in the Central Intelligence Agency. For Lawrence K. ("Red") White, West Point '33, it has encompassed two careers, in successive stages of experience which added up to unusual preparation for ~~one of the most unique executive positions~~ in the Federal service. *AN*

As a young officer in World War II Colonel White saw combat duty in the South and Southwest Pacific until a brilliant and promising career was brought to an end in 1945 when he was seriously wounded while leading his troops in the liberation of the Philippines. After two years of hospitalization he was retired as Colonel, U. S. Army, with impressive military honors including the Distinguished Service Cross and the Silver Star.

STATINTL

When the Central Intelligence Agency was officially created, Colonel White's demonstrated executive ability and personal leadership were called upon to help organize the machinery and formulate procedures and policies for the first central intelligence organization in the history of the United States. While there were some precedents of wartime military intelligence operations, and a few foreign intelligence services which could serve as partial models, there were no existing criteria upon which to base a peacetime American intelligence service ~~as provided for in~~ ^{AS PROVIDED FOR} in the National Security Act of 1947. Colonel White met this organizational challenge with exceptional judgment based on experience and a background few could equal. Thanks to these attributes and his imagination, creativity and managerial ability, Colonel White, over a period of 13 years from 1952 to 1965, was personally responsible for the conception, establishment and direction of the complex structure which supports world-wide intelligence operations.

Among the many programs Colonel White fostered in those years are a world-wide communications system which has been vital in transmitting intelligence in times of national crises; a global security program which ensures the integrity of our personnel and activities; a special finance system which is responsive to immediate operational requirements throughout the world and yet at the same time provides the most exacting controls and accountings; a medical and logistics system which serves the complicated demands of Agency operations and activities; and a recruitment and training program which brings into the Agency personnel of the highest calibre and qualifications and prepares them to function effectively in one of the most unusual of professions - intelligence.

- 2 -

In 1965 Colonel White was named Executive Director-Comptroller of the Agency, the post he holds today, and his application of the latest developments of our technical age to the operations of the Agency is typical of the forward outlook he has brought to every assignment throughout his Agency career. In this top executive management position, Colonel White is the third in the chain of Agency command after the Director and Deputy Director of Central Intelligence. His is the overall responsibility for ensuring the vitality and effective functioning of the Agency in a fast-moving, complicated world. To the traditional task of management are added the unusual and sometimes exotic demands inherent in the functions of intelligence. He must have a constant awareness of the external factors of politics, technology, and social attributes which affect the Agency, and of the impact of his decisions upon its institutional character. These he has; for in forty years of public service, Colonel White has developed to an unusual degree the abilities and understanding which enables him to contribute immeasurably to the achievement of this Agency's objectives and thereby to the security of the nation. Seldom does a citizen have the opportunity to give two careers to the nation. Rarer still is the citizen who seizes such an opportunity and excels. Lawrence K. White is one of those rare men.

Submitted by: _____
Director of Central Intelligence

ILLEGIB

DEAR

MORT

I APPRECIATE THE OPPORTUNITY
TO ~~NOMINATE~~ AGAIN NOMINATE
COL LTKW^{TO} FOR THE C.S.A. OR
~~THE NCSC~~. THE NOMINATING
PAPERS HAVE BEEN FORWARDED TO
~~JERRY COOPER~~ BUT I WANT TO
SAY A WORD HERE ILLEGIB
"P.D." WHITE,

ON PREADING OUR FILE ON LAST YEAR'S
SUBMISSION THE ILLEGIB

LOW KEY WE SAW HE WAS
NOTABLE BUT IF
EVER A MAN HAS LEFT A MARK
ON AN ORGANIZATION, "P.D." WHITE
HAS. THE ILLEGIB LEADERSHIP, COURAGE
AND COOLNESS UNDER FIRE WHICH
BROUGHT HIM THE DSM AND SILVER STAR
IN WW II HAVE BEEN CHALLENGED
AND NEEDDED IN HIS CAREER HERE.
THE NOMINATING PAPERS SIMPLY DESCRIBE

ILLEGIB
THE WHAT OF HIS CONTRIBUTION TO
THE GROWTH AND SUCCESS OF CIA BUT
~~THE HOW AND THE VALUE ARE~~
NOT [REDACTED] SUSCEPTIBLE

TO EASY ~~OR~~ BRIEF DESCRIPTION.

IN CAPSULE HE WAS THE PRINCIPAL
ARCHITECT OF THE AGENCY'S MANAGEMENT
STRUCTURE AND HAVING DESIGNED IT,
HE BUILT IT. TO MIX MY
METAPHORS, HE MAKES THINGS
GO — GO WITH EFFICIENCY, WITH
APTNESS, WITH HUMANNESS. ~~THE~~

~~TO HIM THAT~~ [REDACTED]
OFFICERS [REDACTED] ILLEGIB
ILLEGIB

~~NO~~ COULD NO MAN OF CIA
~~HAD DONE~~ ~~FOR~~ HAS MADE
A GREATER OR WHAT WILL BE A
MORE LASTING CONTRIBUTION.

~~THIS NOMINATION HAS NOT~~
~~STRONGEST~~ ~~PEPTIMUS SUPPORT,~~

/ MAKE THIS NOMINATION
WITH THE CONVICTION THAT Col
WHITE'S ~~PEPPA~~ CAREER MEASURES

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UNCLASSIFIED CONFIDENTIAL SECRET

OFFICIAL ROUTING SLIP

TO	NAME AND ADDRESS		DATE	INITIALS
1	Deputy Director for Support 7 D 18, Headquarters		24 Jan.	RSE
2				
3	Director of Central Intelligence 7 E 12, Headquarters			
4				
5	Director of Personnel 5 E 56, Headquarters			
6				
	ACTION	DIRECT REPLY	PREPARE REPLY	
	APPROVAL	DISPATCH	RECOMMENDATION	
	COMMENT	FILE	RETURN	
	CONCURRENCE	INFORMATION	SIGNATURE	

Remarks:

Please return to Director of Personnel when signed. We will prepare the necessary number of copies and deliver to the National Civil Service League.

FOLD HERE TO RETURN TO SENDER	
FROM: NAME, ADDRESS AND PHONE NO.	24 JAN 1984
Director of Personnel 5 E 56, Ha	CONFIDENTIAL
UNCLASSIFIED	SECRET

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